

Canadian School Boards Association

Association canadienne des commissions/conseils scolaires



Annual General Meeting Handbook

Document pour l'assemblée générale annuelle

Congress 2011/Congrès 2011

July 7th, 2011/7 juillet 2011

1:45 PM/13h45

Ottawa, ON



Table of Contents/Table des matières

Agenda/ Ordre du jour	3
Cross Canada Check-In (3:00 PM)	4
Mise à jour à travers le Canada (15 h)	4
President's Welcome	5
Mot de bienvenue de la présidente.....	7
Minutes of the Annual General Meeting 2010/ Procès-verbal de l'assemblée générale annuelle 2010	9
Report from the Past-President.....	16
Rapport de la présidente sortante de l'ACCCS	20
Report from the Managing Director <i>Year in Review 2010-2011</i>	24
Rapport de l'administratrice générale <i>Revue de l'année 2010-2011</i>	26
Canadian School Boards Association Leadership 2011-2012	29
Leadership 2011-2012 Association canadienne des commissions /conseils scolaires ..	31
CSBA Board of Directors 2011-2012/ Membres du conseil l'ACCCS 2011-2012	33
Financial Report/Etats financiers.....	34
Constitutional Amendments/Révisions constitutionnelles	34
About CSBA/A propos de l'ACCCS.....	34



Agenda/ Ordre du jour

July 7th/7 juillet
Westin Ottawa
1:45 PM/13:45 h

1. Call to order/*Ouverture de la séance*
2. President's welcome/*Mot de bienvenue de la présidente*
3. Introduction of elected officers/*Introduction des membres du conseil*
4. Approval of minutes of 2010 AGM/*Approbation du procès-verbal de l'assemblée générale annuelle 2010*
5. Report from the Past-President/*Rapport de la présidente sortante*
6. Report from the Managing Director/*Rapport de l'administratrice générale*
7. Financial report/*Etats financiers*
(timed item-2:00 PM/14 h)
 - 7.1 Approval of 2010-2011 budget/*Approbation du budget*
 - 7.2 Appointment of Auditor/*Nomination du vérificateur*
8. Approval of constitutional amendments/*Approbation des révisions constitutionnelles*
9. Adjournment/*Clotûre de la séance*



Cross Canada Check-In (3:00 PM)

Mise à jour à travers le Canada (15 h)

Each association will present what's "top of mind" in their province. An interactive question and answer period will follow the presentations.

Chaque association présentera ce qui est "fait la une" de l'actualité dans leur province. Une période interactive de questions et réponses suivra les présentations.

Full reports are accessible at/Les rapports sont disponibles à l'adresse:

<http://cdnsba.org/resources/csba-board-of-directors-meetings>

Presentations / Présentations

- British Columbia School Trustees Association: Michael McEvoy, President/Président
- Saskatchewan School Boards Association: Sandi Urban-Hall, President/Présidente
- Manitoba School Boards Association: Robert Rivard, President/Président
- Ontario Public School Boards' Association: Catherine Fife, President/Présidente
- Québec English School Boards Association: Debbie Horrocks, President/Présidente
- Nova Scotia School Boards Association: Vic Fleury, President/Président
- Newfoundland and Labrador School Boards Association: Milton Peach, President/Président



President's Welcome



On behalf of the Board of Directors and Managing Director, I take great pride in welcoming delegates and guests to the 88th Congress and AGM of the Canadian School Boards Association. Welcome to Ottawa! Canada's Capital City is the ideal place to be embracing the theme "**Public Education: The Spirit of a Nation**".

The Ontario Public School Boards' Association's Congress 2011 host committee has provided an exemplary program. We will be learning from leading experts in education, leadership, governance, social media and technology: [Sir Ken Robinson](#), [Timothy Workman](#), [Mike Lipkin](#), [Patricia Bradshaw](#) and [Dr. James Norrie](#) are sure to motivate and inspire. The First Nation Panel with Chief Gilbert Whiteduck, Dr. Cindy Blackstock and Dr. Barry Montour will share insights and strategies of Aboriginal students. We will also hear the perspectives and advice from First Nation Students participating in the Student Panel. Diverse workshops aimed at strengthening our own capacities as trustees and advocates for public education will assist newly elected and seasoned trustees in their roles.

A key role of the renewed vision of your national organization is the sharing of successful practices and information. Congress is our opportunity for trustees from across Canada to network, share successes and challenges and to remind ourselves of elected responsibilities to our students, our schools and our communities. Congress is also an important opportunity for school boards to come together at the national level to voice concerns on federal matters which affect education. The Town Hall session "Your Time To Talk" will be moderated by award winning CBC News Anchor Suhana Meharchand, and will provide us with an opportunity to share our concerns and make recommendations on issues school boards are currently facing.

Congratulations and a special "thank you" to the Ontario Public School Boards Association and their planning committee who have organized a program of events that is second to none. You have provided access, in one Congress, to participatory student voice representation; leading panels of education and diverse professional development opportunities. You have chosen a host city with a vibrant history, Parliament Hill, the beautiful Ottawa River, the Rideau Canal (and locks) and numerous museums and galleries – an opportunity to explore! We appreciate the dedication and hard work that it takes to make these events both meaningful and successful. Thank you, OPSBA, for hosting this very important event.



Canadian School Boards Association
www.cdnsba.org

AGM 2011

Delegates, may you leave Congress 2011 with new knowledge, new friends, and a renewed commitment and dedication to our Canadian public education system!

Ruth Ann Furgala, President
CSBA



Mot de bienvenue de la présidente



Au nom du conseil d'administration et de la directrice générale, j'ai l'honneur d'accueillir délégués et invités au 88^e congrès et à l'assemblée générale annuelle de l'Association canadienne des commissions/conseils scolaires. Bienvenue à Ottawa! La capitale nationale est l'endroit par excellence pour évoquer le thème de cette année, « L'éducation publique : l'esprit d'une nation ». **(Public Education: The Spirit of a Nation)**

Le comité organisateur du congrès 2011 de l'Ontario Public School Boards Association a fourni un programme exemplaire. Nous entendrons des experts chefs de file en éducation, en leadership, en gouvernance, en médias sociaux et en technologie : [Sir Ken Robinson](#), [Timothy Workman](#), [Mike Lipkin](#), [Patricia Bradshaw](#) et [Dr James Norrie](#) seront des plus motivants et inspirants. Les représentants des Premières nations, chef Gilbert Whiteduck, Dre Cindy Blackstock et Dr Barry Montour partageront les points de vue et les stratégies des élèves autochtones. Nous entendrons aussi les perspectives et les conseils des élèves des Premières nations participants. Divers ateliers visant à renforcer nos capacités en tant qu'administrateurs et défenseurs de l'éducation publique aideront les nouveaux administrateurs, ainsi que ceux avec plus d'expérience, dans leur rôle.

Un rôle clé de la vision renouvelée de votre organisme national est le partage des pratiques éprouvées et de l'information. Le congrès offre une occasion idéale pour les administrateurs d'un océan à l'autre du pays de réseauter, de partager leurs réussites et leurs défis, et de garder nos responsabilités d'élus face à nos élèves, nos écoles et nos communautés bien en vue. Le congrès marque aussi une occasion importante pour les commissions scolaires de collaborer à l'échelle nationale et de communiquer les inquiétudes devant les enjeux fédéraux qui touchent l'éducation. La séance de discussion ouverte « Your Time To Talk » (La parole est à vous) sera présidée par la chef d'antenne primée de la CBC, Suhana Meharchand, et nous permettra de partager nos préoccupations et de faire des recommandations sur les problèmes auxquels font face les commissions scolaires actuellement.

Nous tenons à féliciter et remercier l'Ontario Public School Boards Association et son comité organisateur pour avoir organisé un excellent programme d'activités. Vous avez permis, lors d'un congrès, aux élèves de se faire entendre; vous avez donné accès à des regroupement de leaders en éducation et à des occasions de développement professionnel. Vous avez choisi une ville hôte riche en histoire et en joyaux : la colline du Parlement, la magnifique rivière Ottawa, le canal Rideau et ses



écluses, les nombreux musées et galeries d'art – tant de choses à découvrir! Nous sommes reconnaissants pour votre dévouement et votre travail acharné grâce auxquels cette rencontre est une réussite significative. Merci OPSBA d'avoir organisé cet événement des plus importants.

Aux délégués, nous souhaitons de quitter le congrès 2011 avec de nouvelles connaissances et de nouveaux amis, en plus d'un sentiment d'engagement et de dévouement renouvelé envers notre système d'éducation publique canadien!

Ruth Ann Furgala
Présidente
ACCCS



**Minutes of the Annual General Meeting 2010/ Procès-verbal de
l'assemblée générale annuelle 2010**

***Canadian School Boards Association/L'Association canadienne des
commissions/conseils scolaires***

Delta St. John's, NL/Terre-Neuve-Labrador

July 7th, 1:00 P.M./7 juillet, 13h

Present:

*indicates voting member

*Nada Borden	President, Canadian School Boards Association
*Ruth Ann Furgala	Vice-President, Canadian School Boards Association and Manitoba School Boards Association representative to CSBA
Andrea Prupas	Managing Director, Canadian School Boards Association
*Connie Denesiuk	President, British Columbia School Trustees Association
Stephen Hansen	Executive Director, British Columbia School Trustees Association
*Heather Welwood	President, Alberta School Boards Association
David Anderson	Executive Director, Alberta School Boards Association
*Sandi Urban-Hall	President, Saskatchewan School Boards Association
Ernie Cychmistruk	Executive Director, Saskatchewan School Boards Association
*Catherine Fife	President, Ontario Public School Boards' Association
Gail Anderson	Executive Director, Ontario Public School Boards' Association
Carolyn Duhamel	Executive Director, Manitoba School Boards Association
*Debbie Horrocks	President, Québec English School Boards Association
David Birnbaum	Executive Director, Québec English School Boards Association
*Don Brown	President, Newfoundland Labrador School Boards Association



Brian Shortall	Executive Director, Newfoundland Labrador School Boards Association
*Vic Fleury	President, Nova Scotia School Boards Association
Ken Meech	Executive Director, Nova Scotia School Boards Association

1. Call to order/Adoption of agenda

President Nada Borden called the meeting to order at 1:10 PM. She noted the timed agenda item (auditor's report) at 2:00 PM.

Motion: To adopt the agenda of the 2010 AGM of the Canadian School Boards Association.

(Don Brown, NLSBA/Debbie Horrocks, QESBA) CARRIED

2. President's Welcome

The President welcomed delegates to the AGM and expressed her appreciation for the presence of CSBA Past-Presidents Mr. James Hearn, Mr. Gordon Comeau, Mr. Roy Wilson and Mr. Marcus Tabachnik, and acknowledged the strong leadership that these Presidents have provided for the Association in the past. The President then thanked the Newfoundland Labrador School Boards Association, the organizing committees, and the member boards for their excellent work as hosts of Congress 2010.

At this time the President reviewed the rules of procedure for the Annual General Meeting and during public question period.

The President then requested that the Managing Director conduct a roll call.

3. Introduction of elected officers

The President requested that the Vice-President introduce the members of the CSBA Board of Directors.

4. Minutes of the 2009 AGM

The President then asked for amendments to the 2009 AGM Minutes that took place on July 9th, 2009 in Halifax, Nova Scotia.



The omissions of four provincial reports in the Minutes were noted. This information will be corrected and posted on the new CSBA website.

President Catherine Fife (OPSBA) noted a change in wording to the OPSBA provincial report. Item 8 (a) should read as two separate issues: (a) “decline in enrolment” and (b) “Inuit students”

Motion: To adopt the minutes as amended.

(Connie Denesiuk, BCSTA/Debbie Horrocks, QESBA) CARRIED

5. President’s Report

The President reported on the changes to the structure and mandate of the organization in this period of restructuring. She reported on the hiring of the new Managing Director in March, the revision of the financial plan, as well as the relocation of the head office to Québec within the offices of the Québec English School Boards Association. She also spoke of a renewal of a relationship with national educational partners.

The President remarked on the new role and vision of the CSBA; that of sharing-information and best practices in education between the provinces, advocating on national issues of priority from the provinces, and the convening of the CSBA Congress, an annual professional development opportunity. A brief overview of the activities of the Association, as well as the advocacy activities of the President over the past year was provided. The President thanked the acting 2009-2010 National Director, Brian Shortall (NLSBA), David Anderson (ASBA) and the staff at ASBA, and David Birnbaum (QESBA) for their continued support and invaluable assistance over the past year. The President’s full report can be viewed in the 2010 CSBA AGM Handbook.

6. Managing Director’s Report

The Managing Director welcomed delegates to the AGM and introduced herself. She stated that she looks forward to her new role as the Association moves forward into new directions.

The Managing Director reported on several future initiatives that will be launched in order to achieve the Association’s advocacy targets, in order to share information and to promote dialogue within the CSBA community. She explained the new communications plan for the Association, which includes the use of social media and interactive online tools through a new CSBA website. She also reported on the future



use of emerging technologies, to pursue the development of an online community for the purposes of connecting commissioners and trustees across Canada.

The Managing Director reported on the development of an advocacy action plan with a lead province model to better track progress on the CSBA's various issues. Advocacy issues that were mentioned included the Copyright Modernization Act in education, elimination of the GST for school boards, creation of policy and elimination of the achievement gap in Aboriginal education, education democracy, policies and recommendations regarding full-day early learning initiatives, as well as emerging technologies in education. The Managing Director's full report can be viewed in the 2010 AGM Handbook.

7. Financial Report and Auditor's Report-Timed Item, 2:00 PM

The Executive Director of the Alberta School Boards Association, David Anderson, reported that the Association had received a clean audit with no financial irregularities from Collins Barrow, LLP and provided a synopsis of the document. There were no questions from the floor at this time regarding the financial statements, and it was therefore determined that a call to the Auditor's was not necessary at this time.

Motion: To receive the financial reports.

(Catherine Fife, OPSBA/Don Brown, NLSBA) CARRIED

7.1 Approval of 2010-2011 Budget

As the Alberta School Board Association has managed the finances of the Association for the past year during the period of transition, the budget for 2010-2011 was presented by ASBA Executive Director David Anderson. The Executive Director presented the streamlined 2010-2011 budget with a fifty percent reduction in membership fees.

Motion: To accept the budget as presented.

(Heather Welwood, ASBA/Don Brown, NLSBA) CARRIED

The President explained that although customary to appoint an auditor at the AGM, it is not possible at this time. This is due to the recent relocation of the CSBA head office, and the on-going search for a new firm. There is a search currently being conducted by the Managing Director for an auditing firm.



Motion: To table the appointment of an auditor to the Fall CSBA board meeting in October.

(Ruth Ann Furgala, MSBA/Catherine Fife, OPSBA) CARRIED

8. Provincial Reports:

President Nada invited each provincial association to present their activities and priorities in a brief report. The following is a brief outline of the topics presented. Full reports will be accessed on the new CSBA website.

President Connie Denesiuk presented on behalf of BCSTA:

- Discussions with Ministry on co-governance
- Highlights of BCSTA's AGM, including the "Forging Our Future" Forum
- Task Force on Local Government Elections-release of recommendations
- BC's new Miscellaneous Statutes Act
- Ministry invites four school districts to join pilot project for common payroll and purchasing
- BCSTA public awareness campaign
- BC's school Community Connections program open for grant applications

President Heather Welwood presented on behalf of ASBA:

- New legal newsletter/videoconference sessions at ASBA
- ASBA creates First Nations, Métis and Inuit student success task force
- ASBA Governance Task Force
- ASBA High School Completion Task Force
- ASBA Infrastructure Task Force
- ASBA work to raise profile of 2010 school board elections
- Labour situation in Alberta
- The review of Alberta's School Act

President Sandi Urban-Hall presented on behalf of SSBA:

- Four advocacy priorities of SSBA: Education (operating) funding, facilities funding, student achievement, public engagement
- Education Equity Working Advisory Group
- New funding model working advisory group
- SSBA's First Nations and Métis Education Action plan
- Appointment of new Education Minister, the Honourable Donna Harpauer
- Provincial teacher bargaining
- Review and renewal of SSBA's strategic plan

MSBA representative to CSBA, Ruth Ann Furgala, presented on behalf of MSBA:

- Education funding and property taxation



- The Manitoba government's intent to maintain taxing authority for elected public school boards
- MSBA's establishment of an Aboriginal Education Committee
- Exploration of First Nations representatives as associate members of MSBA
- Manitoba Teachers' Society release of report on teacher workload, available at www.mcteach.org
- MSBA's reparations and resource materials for trustees across province

President Catherine Fife presented on behalf of OPSBA:

- The Ministry's Early Implementation Advisory Group
- Full-time early learning in Ontario
- School Health Support Services
- Curriculum review for First Nation languages and First Nations, Métis and Inuit infusion into the curriculum.
- Children's Mental Health in Ontario
- Working table to develop a provincial approach to teaching and learning technologies in schools
- OPSBA's input into Elementary Curriculum Review
- "Good Governance Institute"
- A formal and legal framework to facilitate provincial discussions and local bargaining for 2012
- Provincial framework for collective agreements for early childhood educators
- Improvements in current funding model in the areas of salaries and benefits

President Debbie Horrocks presented on behalf of QESBA:

- Quebec's English school boards first in Canada on value-added remuneration for teachers, new agreements to be in place in the next five years
- Uncertainty over the future of elected school boards with implementation of Bill 86 (extends the mandate of sitting commissioners beyond the scheduled date of elections in 2011)
- Fall Summit of Québec educational partners to be convened
- Impact of curriculum reform for evaluation of students
- QESBA's actions with regard to Bill 100-to allow local decision-making regarding imposed budgetary cuts with no affect on services to students
- QESBA's actions to protect future enrolment stability

President Vic Fleury presented on behalf of NSSBA:

- Review of strategic goals and objectives to guide association activities
- Vision for public education in the 21st century-development of a background paper
- "Save grade 2 campaign-" lobbying campaign, resulting in public education funding increase by 2.6 percent.
- Food and Nutrition Policy for Nova Scotia public schools
- Inter-Agency Service Delivery



- Increase understanding of early childhood education in the province
- Implementation of student information system
- Training and Resources for Board Chairs, Vice Chairs and NSSBA Directors
- Awards Program
- Cost-Savings Initiatives
- 56th Annual General Meeting and Conference hosted by the Conseil scolaire acadien provincial
- NSSBA's preparations for the Atlantic Conference

President Don Brown presented on behalf of NLSBA:

- Investments in children and youth
- growth of the K-12 education system and infrastructure in NL
- NLSBA's role in preparation for the H1N1 pandemic
- School Board Elections
- Planning for CSBA Congress, support from NL school boards
- NLSBA strategic issues, future in-depth organizational review of NLSBA.
- The role of school boards and trustees in public education in NL

9. Question period

The public forum is an opportunity for trustees and commissioners to raise items of concern or interest for CSBA. President Nada opened the floor to questions at 2:35 PM.

10. Update on Congress Activities

NLSBA Executive Director Brian Shortall provided an update of Congress activities and sessions.

11. Adjournment

Motion: To adjourn the 2010 AGM of the Canadian School Boards Association.

(Don Brown, NLSBA/Catherine Fife, OPSBA) CARRIED

Respectfully submitted,
Andrea Prupas
Managing Director, CSBA



Report from the Past-President



Our 2011 Congress Theme - “The Spirit of a Nation” - is an appropriate depiction of the Board of Directors of The Canadian School Boards Association.

Our Canadian School Boards Association was founded to assume a national role in support of Canadian school boards. We are very much committed to our key priority of information-sharing regarding issues of national importance in education. Above all, we value and utilize collaborative practices, research and collective action to ensure that Canadian students are benefiting from one of the best public education systems in the world.

In 2009 the CSBA streamlined its operations and adopted a new vision identifying key purposes for our organization including:

- Sharing information - and to enhance the value and information exchange at our national board meetings we have revised the format of our agenda whereby timed items are incorporated which focus on global issues.
- To continue to convene an annual national Congress and AGM to foster both school board member professional growth and to stimulate a national dialogue on priority public education issues.
- Advocating on national issues as agreed upon by the Board, including maintaining and strengthening our relationship with the Council of Ministers of Education Canada (CMEC).

In order to reduce membership fees during a period of recession and financial fiscal restraint, the CSBA budget expenses were reduced by 50% for the 2010 - 2011 fiscal year. I am pleased to report that we have not only stayed within budget on all our expenses, but we have ended the year, March 31, 2011, with a small surplus.

The reorganization of CSBA culminated with the hiring of a Managing Director in March 2010 and the launch of our new website <http://cdnsba.org> during Congress 2010. The renewed focus of our national association is to provide an increased value to all member associations and their respective trustees through the sharing of information and resources. One of the ways in which we accomplish this is through our interactive website, where you will find reports from other provinces, research documents, information from our national partners and informative articles.

The CSBA has identified two priority focus themes for 2011 - 2012; namely 21st Century Learning and Aboriginal Education.



One of the most significant events during the past year was the opportunity to present our 21st century learning initiatives and vision to the Council of Ministers of Education Canada (CMEC) – the first steps in a continuing dialogue with CSBA and CMEC. A very positive and productive follow-up meeting was held in March 2011, with the Chair of the Council of Ministers of Education Canada.

CSBA participated in the Saskatchewan School Boards Association's National Aboriginal Trustees' Gathering in June 2011 and is looking forward to attending a forum on aboriginal education hosted by CMEC in February 2012, as well as an OECD-sponsored national 21st century learning forum in Alberta in October 2011.

At its pre-AGM meeting of July 7, 2010, the Board passed a motion to dissolve the Trust Fund established in 1977 for charitable purposes and which has been inactive for the past decade. For this purpose, the Board approved a motion to engage CSBA in a Pan-Canadian research project investigating the relationship between effective board governance practices and student achievement in Canada. This project is being undertaken by a research team comprised of researchers from Memorial University of Newfoundland and Labrador, and the University of Manitoba. Focus groups with trustees and administrations are being held in each Province and surveys are being conducted.

It is customary to give a brief overview of the activities of the Association during the past year. The Board of Directors holds three face-to-face meetings, including its pre-AGM and AGM at Congress each year, and several teleconference meetings. During the past year the Board met in Montreal, Québec, for our fall meeting on October 3 – 4, 2010, and in Toronto, ON, for our winter meeting on February 21 – 22, 2011, at which time we presented to CMEC. Five Board of Directors teleconference meetings were conducted on September 13, 2010, November 15, 2010, December 6, 2010, January 7, 2011, and March 25, 2011.

The President and/or the Vice-President represent CSBA at events of national importance and at our Provincial Association AGMs where possible. In addition to our regular meetings, my activities during the past year included participation in the following events:

- 📖 Atlantic Conference, November 24 – 27, 2010, in Halifax, NS (The cost for travel to this conference was absorbed by my local board of trustees, WSD, NL);
- 📖 Manitoba School Boards Association, March 16 – 19 2011, in Winnipeg, MB;
- 📖 Vice-President, Ruth Ann Furgala and I attended the National School Boards Conference held in San Francisco, April 8 – 12, 2011;
- 📖 British Columbia School Boards Association, April 14 – 17, 2011, in Vancouver, BC;
- 📖 Nova Scotia School Boards Association, May 26 – 28, 2011, in Digby, NS;



- 📖 The Newfoundland and Labrador School Boards Association held in my home town of Corner Brook, NL, June 3 – 4, 2011;
- 📖 Provided greetings and an update for inclusion in the AGM handbook to the Saskatchewan School Boards Association for their AGM held November 29 – 30, 2011, in Saskatoon, SK.

In addition, I had the privilege to:

- 📖 Participate in focus group sessions sponsored by Public Health Association of Canada on the emerging new guidelines for physical activity based on new scientific studies. The sessions were held in Ottawa on September 23, 2010. Travel costs were covered by PHAC.
- 📖 Participate for the 3rd consecutive year as a National Committee member for the selection of the 2010 – 2011 recipients of the Prime Minister's Awards for Teaching Excellence via teleconference on Wednesday, February 16, 2011. This year, in addition to the 15 National Certificates of Excellence awarded, a new "Space award" was initiated.
- 📖 Represent CSBA and participate in the Public Health Measures Stakeholder consultation held on Tuesday, February 15, 2011, for the purpose of assessing guidance documents prepared during the H1N1 pandemic and to make recommendations for best practices for future development and dissemination of such guidance during emergency situations. Travel costs were covered by PHAC. Follow-up was conducted via teleconference.

To be a truly national association, the CSBA must maintain a national presence. We do this by partnering with other educational organizations and stakeholders. School Board trustees and commissioners across Canada are our major stakeholders. Therefore, it is imperative that CSBA be present at and participate in provincial AGMs and other stakeholder events whenever possible.

We must continue to foster and enhance the relationship developed between CSBA and the Council of Ministers of Education, Canada (CMEC), to build on our achievements and to work cooperatively and collaboratively to strengthen our organization. The CSBA must continue to advocate at the national level on educational issues and policies which have an impact on students.

The past two years have been challenging times in the education arena. Your new President, Ruth Ann Furgala, and I have worked collaboratively to ensure the organization is fulfilling its mandate and the new directions established by the Board. I am confident that under the leadership of Ruth Ann Furgala the organization will undertake new challenges with the insight and wisdom to establish CSBA as the leader among leaders as a national educational organization.



As Boards of Trustees, the CSBA has the responsibility to ensure our children are provided with an education system which is fair and equitable, integrated and community based, and with a focus on student learning. It is essential that we maintain the ability to dialogue with each other and to learn from the successful practices of our members and other stakeholders across the country. The future of publicly elected school board governance is in our hands - we, the locally elected school board trustees are the ship's captains - we navigate the waters and steer the ship.

*As we say in Newfoundland and Labrador:
"Long may your big jib draw!"*

Nada Borden

President CSBA, February 2009 – July 1, 2011



Rapport de la présidente sortante de l'ACCCS



Le thème de notre congrès 2011 – « L'esprit d'une nation » - représente à merveille l'Association canadiennes des commissions/conseils scolaires.

Notre Association canadienne des commissions/conseils scolaires (ACCCS) a été créée pour offrir un rôle national de soutien aux commissions scolaires canadiennes. Nous sommes très engagés envers notre priorité principale qui est de diffuser l'information concernant les questions d'importance nationale en éducation. Par-dessus tout, nous valorisons et utilisons des pratiques

collaboratives, la recherche et des initiatives collectives pour faire en sorte que les élèves canadiens bénéficient d'un des meilleurs systèmes d'éducation publique au monde.

En 2009, l'ACCCS a simplifié ses opérations et adopté une nouvelle vision identifiant les objectifs clés de notre organisme, notamment :

- Partager l'information - et rehausser la valeur et l'échange de l'information à nos réunions nationales du conseil d'administration. Pour ce faire, nous avons révisé notre ordre du jour : chaque item à l'ordre du jour reflète maintenant des questions globales.
- Continuer d'organiser les rencontres aux congrès annuel et assemblée générale annuelle afin d'encourager le développement professionnel des membres et de stimuler un dialogue national sur les questions prioritaires en éducation publique.
- Défendre les enjeux nationaux tels que décidés par le conseil d'administration, incluant maintenir et renforcer nos relations avec le Conseil des ministres de l'Éducation (Canada) (CMEC).

Afin de réduire les frais de membre durant une période de récession et de compressions budgétaires, l'ACCCS a diminué ses dépenses budgétaires de 50 % pour l'année financière 2010 - 2011. Je suis heureuse d'annoncer que nous avons non seulement respecté nos budgets à tous les niveaux, nous avons aussi terminé l'année avec un léger surplus en date du 31 mars 2011.

La réorganisation de l'ACCCS a culminé avec l'embauche de l'administratrice générale en mars 2010 et le lancement de notre nouveau site Web à <http://cdnsba.org> lors du congrès 2010. L'objectif de notre organisme national est maintenant de fournir une valeur améliorée à nos membres et à leurs administrateurs grâce au partage d'information et de ressources. Un des outils de



choix pour ce faire est le site Web interactif où vous trouverez les rapports des autres provinces, les documents de recherche, les informations de nos partenaires nationaux et des articles pertinents.

L'ACCCS a identifié deux thèmes prioritaires ciblés pour 2011-2012; l'apprentissage au 21^e siècle et l'éducation autochtone.

Un des événements les plus significatifs de l'année dernière a été la possibilité de présenter notre vision et nos initiatives de l'apprentissage au 21^e siècle devant le CMEC – les premières étapes pour un dialogue continu entre l'ACCCS et le CMEC. Une réunion de suivi positive et productive a eu lieu en mars 2011 avec la présidente du CMEC.

L'ACCCS a participé à la rencontre des administrateurs autochtones de la Saskatchewan School Boards Association en juin 2011 et participera aussi à un forum sur l'éducation autochtone organisé par le CMEC en février 2012, ainsi qu'à un forum en Alberta sur l'apprentissage au 21^e siècle organisé par l'OCDE en octobre 2011.

À la rencontre préalable à l'assemblée générale annuelle tenue le 7 juillet 2010, le conseil d'administration a approuvé une motion pour la dissolution du fonds en fiducie établi en 1977 à des fins caritatives qui était inactif depuis les dix dernières années. Pour ce faire, le conseil d'administration a approuvé une motion pour engager l'ACCCS dans un projet de recherche pancanadien étudiant la relation entre les pratiques de gestion efficaces des commissions scolaires et la réussite scolaire au Canada. Ce projet est l'initiative d'une équipe de recherche composée de chercheurs de la Memorial University of Newfoundland and Labrador, et de l'Université du Manitoba. Des sessions de consultation avec les administrateurs et les directeurs ont lieu dans chaque province et des sondages sont aussi effectués.

J'aimerais vous donner un bref aperçu des activités de l'Association au cours de la dernière année. Le conseil d'administration organise trois rencontres par année, incluant la rencontre préalable à l'assemblée générale annuelle et l'assemblée générale annuelle lors du congrès ainsi que diverses réunions téléconférences. Au cours de l'année dernière, le conseil d'administration s'est réuni à Montréal pour notre rencontre automnale les 3 et 4 octobre 2010, et à Toronto pour notre rencontre hivernale les 21 et 22 février 2011 où nous avons fait une présentation devant le CMEC. Cinq téléconférences du conseil d'administration ont eu lieu les 13 septembre 2010, 15 novembre 2010, 6 décembre 2010, 7 janvier 2011, et 25 mars 2011.

La présidente et/ou la vice-présidente représente l'ACCCS aux événements d'importance nationale et aux assemblées générales annuelles des associations provinciales aussi souvent que possible. Outre nos rencontres habituelles, mes activités au cours de l'année dernière ont compris :



- 📖 La conférence atlantique, 24 au 27 novembre 2010, à Halifax, Nouvelle-Écosse (Les frais de déplacement ont été payés par les conseils d'administration locaux);
- 📖 Manitoba School Boards Association, 16 au 19 mars 2011, à Winnipeg, Manitoba;
- 📖 La vice-présidente Ruth Ann Furgala et moi-même avons participé à la National School Boards Conference à San Francisco, 8 au 12 avril 2011;
- 📖 British Columbia School Boards Association, 14 au 17 avril 2011, à Vancouver, Colombie-Britannique;
- 📖 Nova Scotia School Boards Association, 26 au 28 mai 2011, à Digby, Nouvelle-Écosse ;
- 📖 Newfoundland and Labrador School Boards Association, chez nous à Corner Brook, Terre-Neuve-et-Labrador, 3 et 4 juin 2011;
- 📖 Message de bienvenue et une mise à jour à publier dans le manuel de l'assemblée générale annuelle de la Saskatchewan School Boards Association pour leur assemblée générale annuelle tenue les 29 et 30 novembre 2011, à Saskatoon, Saskatchewan.

J'ai aussi eu le privilège de :

- 📖 Participer dans des groupes de consultation organisés par l'Agence de la santé publique du Canada (ASPC) sur les nouvelles directives concernant l'activité physique basées sur de récentes études scientifiques. Les sessions se sont déroulées à Ottawa le 23 septembre 2010. Les frais de déplacement ont été payés par l'ASPC.
- 📖 Participer pour la 3^e année consécutive en tant que membre du comité national pour la sélection des récipiendaires 2010-2011 du prix du Premier ministre pour l'excellence dans l'enseignement, par téléconférence le mercredi 16 février 2011. Cette année, en plus des 15 certificats nationaux, un nouveau prix « spatial » a été décerné.
- 📖 Représenter l'ACCCS et participer à la consultation des intervenants en mesures de santé publique le mardi 15 février 2011, dans le but d'évaluer des documents d'orientation préparés lors de la crise H1N1 et pour faire des recommandations pour les meilleures pratiques pour l'élaboration et la distribution futures en cas de situations d'urgence. Les frais de déplacement ont été payés par l'ASPC. Le suivi s'est fait par téléconférence.

Afin d'être une association vraiment nationale, l'ACCCS doit maintenir une présence nationale. Pour ce faire, nous collaborons en partenariats avec d'autres organismes et intervenants en éducation. Les administrateurs et les commissaires des commissions scolaires partout au Canada sont nos principaux intervenants. Ainsi, il est impératif que l'ACCCS soit présente et participe aux assemblées générales



annuelles provinciales et aux autres initiatives connexes dans les mesures du possible.

Nous devons continuer à entretenir et améliorer les relations établies entre l'ACCCS et le Conseil des ministres de l'Éducation (Canada) afin de profiter des réalisations et de collaborer pour renforcer notre organisation. L'ACCCS doit continuer à défendre au niveau national les enjeux et les politiques en éducation qui touchent nos élèves.

Le domaine de l'éducation a affronté de grands défis au cours des deux dernières années. La nouvelle présidente Ruth Ann Furgala et moi-même avons collaboré afin que l'ACCCS soit en mesure de remplir son mandat et de répondre aux nouvelles directives établies par le conseil d'administration. Je suis confiante que sous le leadership de Ruth Ann Furgala, l'organisation entreprendra de nouveaux défis avec lucidité et sagesse afin d'être parmi les leaders nationaux en éducation.

En tant que regroupement d'administrateurs, l'ACCCS a la responsabilité d'assurer un système d'éducation pour nos enfants qui est juste et équitable, intégré et communautaire, avec l'accent sur l'apprentissage des élèves. Il est essentiel d'encourager le dialogue et de profiter des réussites de nos membres et des autres intervenants à travers le pays. L'avenir de la gouvernance des commissions scolaires élues par le public est entre nos mains. Nous, administrateurs de commissions scolaires élus localement, sommes les capitaines du navire qu'est l'éducation. Il est à nous de le mener à bon port.

De Terre-Neuve-et-Labrador, je vous souhaite "Long may your big jib draw!"

Nada Borden

Présidente de l'ACCCS, de février 2009 à juillet 2011



Report from the Managing Director ***Year in Review 2010-2011***

Greetings from the CSBA head office in Montréal, and welcome to Congress 2011.



This has been a productive and fruitful year for the CSBA as the Association undertook new challenges. This involved some restructuring as we established new priorities, and developed new lines of communication and advocacy opportunities with our national partners in education.

I am proud to report that the CSBA has made important strides in our advocacy efforts. Some of our accomplishments include our successful new communication practices and social media campaign, our open lines of communication with the Council of Ministers of Education, Canada, and other national partners and a commitment to information-sharing of best practices in Canadian education.

It is our belief that the CSBA's work in the areas of advocacy, information-sharing, professional development and collaboration must be of benefit to the school boards and districts that we represent across Canada. The Association's two priorities of 21st century learning (our "Canadian Students as Global Citizens" initiative) and Aboriginal education reflect the realities of Canadian schools. Through the work of our provincial associations and the CSBA Board of Directors, we are able to actively lobby to ensure that the voice of Canadian school boards is heard at the federal level in these two priority areas.

In December I represented the CSBA at the release of the 2009 PISA results (Programme for International Student Assessment), which measures the quality, efficiency and equity of education in OECD countries. It was a pleasure to attend a briefing of the results with our national partners which indicated that Canada remains a global leader in reading, math and science. Please visit our website for our blog entry and commentary on the PISA results.

In February the CSBA presented to the Council of Ministers of Education, Canada at their Spring meetings. Our presentation on 21st century learning in Canada highlighted research, as well as best practices in Canadian education from our member provincial associations. This presentation set a course to develop a Canadian vision of 21st century learning, and we are presently exploring new



collaboration opportunities and the development of policy and resources for 21st century learning at the federal level.

Two forums on Aboriginal education this year (the Saskatchewan School Boards Association's National Gathering in June and CMEC's Forum on Aboriginal Education in December) will explore best practices in Aboriginal education. The CSBA's support and involvement in these forums will allow us to meet our goal of sharing highly effective educational practices and establishing a voice for Aboriginal education across Canada.

In the area of school board governance, innovative models of public and community engagement in education was a focus of our information-sharing sessions at the CSBA table. The Association is proud to facilitate and engage in a national study on school board governance in collaboration with researchers in the Faculty of Education at the Memorial University of Newfoundland as well as the University of Manitoba. The lead researchers are presently conducting focus sessions and surveys with school board trustees, commissioners and educational directors across Canada. This research will further understanding of effective governance practices of school boards and districts across Canada and study their effects on student achievement.

Lastly, a large part of our restructuring has been a new focus on communications and social media. We aim to "practice what we preach" in the area of 21st century learning and are committed to implementing the same technologies and collaborative tools that our students are using in our Canadian schools. We are pleased to report that our "blogging" and "tweeting" have been effective in generating new ideas, sharing information and getting the word out about Canadian education. Our blog features a new series on best practices across Canada, current reports in the area of education nationally and internationally, news from our member provincial associations, professional development news and press releases. Our website also features innovative interactive components such as our new NING site (for interactive discussions). The CSBA's social media pages on Facebook, LinkedIn and Twitter are also generating a "buzz". We invite you to bookmark our website and to join our growing CSBA community as we share excellence in Canadian education.

Best wishes for a Congress full of new ideas and new connections!

Yours in education,

Andrea Prupas
Managing Director
Canadian School Boards Association



Rapport de l'administratrice générale **Revue de l'année 2010-2011**

L'équipe du siège social de l'ACCCS à Montréal vous souhaite la bienvenue au congrès 2011.



Cette année fut productive et fructueuse pour l'ACCCS tandis que l'Association relevait de nouveaux défis. Une restructuration s'est imposée alors que nous établissions de nouvelles priorités et que nous élaborions de nouvelles voies de communication et de nouvelles occasions de défendre notre cause avec nos partenaires nationaux en éducation.

Je suis fière de rapporter que l'ACCCS a fait d'immenses progrès dans nos efforts de représentation. Parmi nos réalisations, nous avons mis en oeuvre de nouvelles pratiques de communication, créé une campagne de médias sociaux et dégagé des voies de communication avec le Conseil des ministres de l'Éducation (Canada), et assuré un engagement de partage d'information des

pratiques exemplaires en éducation au Canada.

Nous croyons que le travail de l'ACCCS en représentation, en partage d'information, en développement professionnel et en collaboration doit sûrement bénéficier aux commissions et aux districts scolaires que nous représentons partout au pays. Les deux priorités de l'Association, l'apprentissage au 21^e siècle (notre initiative "Les élèves canadiens, citoyens du monde") et l'éducation autochtone, reflètent les réalités des écoles canadiennes. Grâce aux efforts de nos associations provinciales et de notre conseil d'administration, nous avons activement exercé des pressions pour faire en sorte que le message des commissions scolaires canadiennes concernant ces deux priorités soit entendu au niveau fédéral.

En décembre, j'ai représenté l'ACCCS à la publication des résultats 2009 du Programme international pour le suivi des acquis des élèves (PISA), qui mesurent la qualité, l'efficacité et l'équité de l'éducation dans les pays membres de l'OCDE. Ce fut un plaisir d'assister à la séance de résultats avec nos partenaires nationaux car j'ai pu constater que le Canada est toujours un leader à l'échelle mondiale en lecture, en mathématiques et en sciences. Veuillez visiter notre site Web afin de consulter notre blogue et le sommaire des résultats PISA.

En février, l'ACCCS a fait une présentation au Conseil des ministres de l'Éducation (Canada) lors d'une réunion printanière. Cette présentation sur l'apprentissage au



21e siècle au Canada soulignait la recherche de même que les pratiques exemplaires en éducation canadienne de nos associations-membres provinciales. En outre, la présentation a préparé la voie pour élaborer une vision canadienne de l'apprentissage au 21e siècle; nous explorons présentement de nouvelles possibilités de collaborations et la mise en oeuvre de politiques et de ressources au niveau fédéral pour l'apprentissage au 21e siècle.

Deux forums sur l'éducation autochtone auront lieu cette année pour explorer les pratiques exemplaires pour ce volet particulier : la rencontre nationale de la Saskatchewan School Boards Association en juin et le forum du CMEC sur l'éducation autochtone en décembre. La participation et le soutien de l'ACCCS dans ces forums nous permettra d'atteindre nos objectifs de partager des pratiques éducatives hautement efficaces et d'instaurer une voix pour l'éducation autochtone partout au pays.

Pour ce qui est de la gouvernance des commissions scolaires, des modèles novateurs d'engagements public et communautaire en éducation ont été examinés lors des sessions de partage d'information de l'ACCCS. L'Association est fière de faciliter et de participer à une étude nationale sur la gouvernance des commissions scolaires en collaboration avec les chercheurs de la faculté d'éducation de la Memorial University of Newfoundland ainsi que de l'Université du Manitoba. Les chercheurs tiennent présentement des séances de mise au point et mènent des enquêtes avec les administrateurs de commissions scolaires, les commissaires et les directeurs d'école dans l'ensemble du pays. Cette recherche approfondira les connaissances sur les pratiques efficaces de gouvernance des commissions et districts scolaires partout au Canada et examinera leurs effets sur la réussite des élèves.

En dernier lieu, un nouvel élan en communication et en média social est au coeur de notre restructuration. Nous voulons mettre nos paroles en action dans le domaine de l'apprentissage au 21e siècle et nous sommes engagés à mettre en place les mêmes technologies et outils de collaboration que nos élèves utilisent dans les écoles canadiennes. Nous sommes heureux de constater que nos blogues et nos messages Twitter ont réussi à générer de nouvelles idées, à partager et à répandre des informations sur l'éducation au Canada. Notre blogue met en vedette une nouvelle série sur les pratiques exemplaires au Canada, des rapports courants dans le domaine de l'éducation aux échelles nationale et internationale, des nouvelles de nos associations-membres provinciales, des nouvelles sur le développement professionnel et des communiqués de presse. Notre site Web comprend aussi d'intéressantes sections interactives telles que notre nouveau site NING (pour les discussions interactives). Les pages de réseaux sociaux de l'ACCCS sur Facebook, LinkedIn et Twitter génèrent aussi beaucoup d'intérêt. Nous vous invitons à marquer notre site d'un signet et de vous joindre à la communauté ACCCS grandissante tandis que nous partageons l'excellence de l'éducation au Canada.



Je souhaite à tous et à toutes un congrès débordant de nouvelles idées et de nouvelles connexions!

Andrea Prupas
Administratrice générale
Association canadienne des commissions/conseils scolaires



Canadian School Boards Association Leadership 2011-2012

Ruth Ann Furgala, President



Bringing diverse strengths and continuity to the CSBA table, Ruth Ann has served three consecutive years on the CSBA Board of Directors, the past two years as Vice-President. Ruth Ann is a trustee in the Evergreen School Division in Manitoba and has been a member of the Manitoba School Boards Association for eight years (then known as the Manitoba Association of School Trustees). Ruth Ann is a strong advocate for building partnerships with parents, schools, community and government agencies to create a supportive life-long learning environment.

“We will know the CSBA is recognized, respected and valued when we are the first choice for responding to questions on the national level for public education in Canada. We must continue to strengthen relationships with our Provincial Associations to ensure all are participatory and have a voice at our table. Our collaborative work and initiatives with key partners and stakeholders will ensure that all Canadians benefit from the strength and diversity of the Canadian education system. Nothing is more important than a united voice supporting public education.”



Catherine Fife, Vice-President



Catherine is currently the President of the Ontario Public School Boards' Association and brings a wealth of experience and knowledge to her new role as Vice-President of the Canadian School Boards Association. As President of OPSBA since June 2010, a trustee for the Waterloo Region District School Board and Vice-President of OPSBA for three consecutive years, she has advocated and lobbied extensively for students, boards and communities on fundamental and critical educational issues. These include focusing on the whole child, fair and equitable funding for First Nations communities, the Coalition for Children and Youth Mental Health, and building community educational supports through strategic partnerships.

"CSBA has a proud history and is poised to go from strength to strength as a public education resource and advocate, a recognized leader in building support and understanding for continued and sustainable investment in publicly funded education. We have what it takes to be the strongest advocates for fair and equitable resources that will improve the academic outcomes of all students in our system. I believe our greatest strength is our collective voice, speaking with integrity and courage on behalf of Canada's children."



Leadership 2011-2012 Association canadienne des commissions /conseils scolaires

Ruth Ann Furgala, présidente



Ruth Ann apporte forces et continuité à la présidence, ayant siégé au conseil d'administration de l'ACCCS pendant trois années consécutives avant d'en assurer la vice-présidence depuis les deux dernières années. Ruth Ann est administratrice de la division scolaire Evergreen au Manitoba et membre de la Manitoba School Boards Association (autrefois la Manitoba Association of School Trustees) depuis huit ans. Ruth Ann croit vivement qu'il est nécessaire d'ériger des partenariats avec les parents, les écoles, les communautés et les agences gouvernementales afin de créer un environnement d'apprentissage durable et coopératif.

« Nous saurons que l'ACCCS est reconnue, respectée et valorisée lorsque nous serons le premier choix pour fournir les réponses de niveau national en matière d'éducation publique au Canada. Nous devons continuer à renforcer nos liens avec les associations provinciales afin qu'elles participent toutes et qu'elles aient une voix à notre table. Nos efforts et initiatives de collaboration avec les partenaires et les intervenants clés feront en sorte que tous les Canadiens bénéficient de la vigueur et de la diversité du système d'éducation canadienne. Rien n'est plus important qu'une voix unie dans l'appui de l'éducation publique. »



Catherine Fife, vice-présidente



Catherine est présentement la présidente de la Ontario Public School Boards' Association (OPSBA) et apporte une richesse d'expériences et de connaissances dans son nouveau rôle de vice-présidente pour l'Association canadienne des commissions/conseils scolaires. En tant que présidente de l'OPSBA depuis juin 2010, et administratrice de la commission scolaire de Waterloo Region District et vice-présidente de l'OPSBA pendant trois années consécutives, elle a défendu avec passion les questions fondamentales et critiques en éducation pour le bénéfice des élèves, des commissions et des communautés. Ses efforts se sont concentrés en outre sur l'approche Whole Child, le financement juste et équitable pour les Premières nations, la Coalition for Children and Youth Mental Health, et sur la création de soutien communautaire en éducation par des partenariats stratégiques.

« L'ACCCS est fière de son parcours et est prête à relever d'autres défis en tant que ressource et intervenante en éducation publique, et en tant que leader reconnu dans l'appui et la reconnaissance pour un investissement continu et durable de l'éducation publique. Nous avons ce qu'il faut pour être les plus grands défenseurs des ressources justes et équitables nécessaires pour améliorer la réussite scolaire des élèves de notre système. Je sais que notre plus grande force est notre voix collective, parlant avec intégrité et courage au nom des enfants du Canada. »



CSBA Board of Directors 2011-2012/ Membres du conseil l'ACCS 2011-2012

Ruth Ann Furgala, President
Catherine Fife, Vice-President

Newfoundland and Labrador

Milton Peach, *President, Newfoundland and Labrador School Boards Association*
Brian Shortall, *Executive Director, Newfoundland and Labrador School Boards Association*

Nova Scotia

Vic Fleury, *President, Nova Scotia School Boards Association*
Ken Meech, *Executive Director, Nova Scotia School Boards Association*

Québec

Debbie Horrocks, *President, Québec English School Boards Association*
David Birnbaum, *Executive Director, Québec English School Boards Association*

Ontario

Catherine Fife, *President, Ontario Public School Boards Association*
Gail Anderson, *Executive Director, Ontario Public School Boards Association*

Manitoba

Robert Rivard, *President, Manitoba School Boards Association*
Carolyn Duhamel, *Executive Director, Manitoba School Boards Association*

Saskatchewan

Sandi Urban-Hall, *President, Saskatchewan School Boards Association*
Darren McKee, *Executive Director, Saskatchewan School Boards Association*

British Columbia

Michael McEvoy, *President, British Columbia School Trustees' Association*
Stephen Hansen, *Executive Director, British Columbia School Trustees' Association*

Staff:

Andrea Prupas, *Managing Director, CSBA head office, Montréal, Québec*



Financial Report/Etats financiers

Please refer to financial statements under separate cover.

Constitutional Amendments/Révisions constitutionnelles

Please refer to CSBA constitutional amendments under separate cover.

About CSBA/A propos de l'ACCCS

Who We Are

The CSBA members are provincial school boards associations that represent just over 250 school boards serving more than three million elementary and secondary school students across Canada. The CSBA advocates educational success for each and every student and promotes the value of locally elected school boards. We maximize our advocacy efforts through collaboration, information sharing and new communications technologies.

History

The CSBA was founded in 1923 by school trustees from Ontario, Manitoba, Saskatchewan and British Columbia in recognition of the need for a national forum on education.

It was incorporated under federal statute as a non-profit organization in 1965.

Mission of the CSBA

To support the development of strong member school board associations, facilitate their addressing issues of common interest, and to strengthen public education across Canada;

To promote the value of democratically elected local school boards;

To strongly advocate the collective interests of the provincial associations of school boards to the federal government and other national organizations on issues of common interest or within federal jurisdiction;

To support and inform commissioners/trustees across Canada.



Structure

School board trustees elect and provide direction to the leadership of their own provincial associations.

CSBA member associations each appoint an elected voting representative to serve on the CSBA Board of Directors. This Board determines national advocacy targets and the range and depth of services the CSBA provides.

The Annual General Meeting (AGM)

Although it is the designated voting representatives of CSBA members of the CSBA Board of Directors who vote on the formal business, the active participation of trustees and commissioners attending the AGM is vital as their opinions and suggestions will shape the direction of subsequent board decisions.